



Fiscal Year 2021 Annual Report  
Program Year 2021-2022

Head Start, Early Head Start Programs

A. Total amount of public and private funds received and the amount from each source.

1) Federal funding--\$7,590,993.00

Head Start \$3,111,496.00, Early Head Start \$4,128,611.00, USDA \$350,886.00.

2) Local funding--\$1,990,192.00 (United Ways, donated salaries/services, inkind space, etc.)

TOTAL            \$9,581,185.00

B. An explanation of budgetary expenditures and proposed budget for the fiscal year.

Salaries, taxes & benefits	\$ 5,216,277.00
Classroom supplies	155,820.00
Other supplies	11,367.00
Advertising	17,303.00
Equipment and Capital Purchases (Construction)	1,242,795.00
Nutrition Program costs, food, etc.	278,891.00
Audit	26,230.00
Medical, dental, MH, Disability Services	1,384.00
Insurance (Liability, Fire, Child Accident, Professional)	8,062.00
Vehicle maintenance, operations, insurance	76,160.00
Office Expenses	189,029.00
Interest	2,848.00
Travel	1,961.00
Occupancy expenses (Includes inkind expense)	1,814,887.00
Utilities	155,321.00
Telephone	45,074.00
Parent and Agency Activities	23,822.00
College Tuition, Conferences, Training	138,102.00
Depreciation (non-cash expense)	72,093.00
Contracted services (copiers, maintenance services, etc.)	95,628.00
Total	\$9,573,054.00

C. Total number of:

1) Children served—517

2) Families served-- 447

3) Percentage of funded enrollment served—94.34% even in a pandemic.

4) Percentage of eligible children served: 4.64%    Community wide--517 of an estimated 11,143 eligible children based on several sources of data for Community Assessment.

Agency wide—510 of our Head Start children were income eligible based on Federal Poverty Guidelines. Seven children were “over income” (children with disabilities and/or military families).

- D. The 2021 audit had no findings, material weaknesses, deficiencies or non-compliances (unqualified opinion). Central Texas 4C qualified as a low risk auditee. See audit posted on website [www.ct4c.org](http://www.ct4c.org) under Finance Director's "Reports" section. Access to IRS 990 also posted.
- E. 28 of 31 children who were diagnosed as needing medical services received treatment. One child left the program before appointment and two had appointments scheduled for the future.
- F. Information about parent activities: All parents are involved from the very beginning through our enrollment, home visitations and governance processes. We engage all families in what we call the Family Partnership Process and families are encouraged to set goals for their children's achievements as well as goals for the family. We then help families attain those goals, whether it is paying for a GED or helping them to enroll in ESL classes or job training. Other services provided are: helping families obtain a medical home, emergency intervention for food, clothing or shelter, mental health services, substance abuse prevention or treatment, child abuse and neglect services, domestic violence services, health education, parenting education, relationship education, services to families where parent is incarcerated, housing assistance and intervention for homeless families.
- G. We helped 26 homeless families acquire housing this fiscal year.
- H. The agency's efforts to prepare children for kindergarten include transition activities and a concerted effort to work with all ISDs in aligning curricula, shared training, shared resources and outcomes based measurement of each child's development in eight domains of learning. The domains include social/emotional, physical health and development, language development, literacy, mathematics, science, creative arts and approach to learning. The agency has developed *School Readiness Goals* in partnership with parents and community educators for infants through pre-K age. Child outcome reports are generated throughout the year and are used to involve families, develop teachers' professional development plans and improve our systems of education. As a participant in the Texas School Ready program with the public schools, many of our Head Start classrooms have earned the "School Ready" certification from the Texas Health Science Center program. Our centers are accredited or going through re-accreditation by the National Association for the Education of Young Children (NAEYC) which is a national benchmark for high quality early childhood programs.
- I. The agency's last two Federal Reviews concluded with no deficiencies.
- J. Central Texas 4C's Head Start program was recognized again this year by H-E-B's "Excellence in Education Award." Six years in a row we have either been a finalist or a semi-finalist. We were the first non-profit agency and the first Head Start program to be honored in the state-wide competition.

*"We are committed to building stronger Central Texas communities,  
one child and family at a time."*